



الجامعة اللبنانية  
UNIVERSITE LIBANAISE



Co-funded by the  
Erasmus+ Programme  
of the European Union

# HEBA

## High level rEnewabBle and energy efficiency mAsTer courses

### Experience Gained:

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# Key issues reported by the evaluators: Relevance of the project

- Market and industry needs in the concerned Partner Countries are not sufficiently described and target groups are not specifically identified: **Preparation WP.**
- The application does not describe with enough relevance, considering the achievements of other projects already carried out under past actions: **Build on other projects results: EGREEN, PROGREEN, GOPELC,...**

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# Key issues reported by the evaluators: Quality of the project design and implementation

- The wider objective and sub-objectives **have to be formulated** and presented in identical manner in all parts of the project, more specifically in the logical framework matrix (**LFM**), in the **work plan**, the **description of the work packages** and in the **outcomes and activities**.
- Various meetings, training sessions, the kick-off meeting and the final closing conference should be revised in terms of duration; similarly, the time scheduling should be revised to ensure greater benefit from the available resources and to synchronize these activities: **Merge several activities within one mobility period.**

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# Key issues reported by the evaluators: Quality of the project design and implementation

- The potential target groups in some WPs need revision and adjustment to show explicitly the involvement of the Associate Partners. **Associate partners are key element for the project success.**
- Category 3 technicians have too few working days. **All staff and faculty categories must be involved in a balanced way. Assign roles to each of them. Technicians and Administrative are also key persons in the project implementation phase.**
- Challenges/risks of the project are identified and are formulated providing sufficient information but no specific mitigation actions are explicitly foreseen. **Risk mitigation demonstrates the project implementation robustness.**

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# Key issues reported by the evaluators: Quality of the project team and the cooperation arrangements

- The specific information provided about their complementarity (partners) is limited and therefore it should be given in a clearer way. **Stress on the complementarity of the partnership. Sign MOU for mutual benefit of partners**
- The expertise and role in the project of XXX University is not sufficiently defined. **All partners must show a clear engagement. Ex: each partner must lead a WP.**
- The gender issue is fairly esteemed by the consortium members (**Positive**)
- The proposed mechanism to solve any dispute is questionable, because it does not give any explanation about how the consortium will reach possible amicable arrangements that might take place before approaching the “Courts of Brussels”. **Address the conflict resolution mechanism (PA)**

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# Key issues reported by the evaluators: Impact and sustainability

- it is not clear how the proposed tools (for dissemination and sustainability) will be developed, maintained and operated in an integral approach after the project is over. **Website hosting by the coordinating institution, Centers EERE connection with socioeconomic actors, MOU signature,...**

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# Key points to be considered by "Third Country" partners:

- Erasmus Plus Program Guide
- Needs: **HEI, Faculty, Students, Industry, Socio-economic partners**
- Business connections : **professional learning, internship, service to non academic bodies....**
- Getting in "remote areas" : **Geographical distribution**
- Getting students involved "from day one"
- Clearly define "external stakeholders"
- Taking "ownership" of the educational material during and after the project
- Clear sustainability: **how many students you expect in the respective programs, support from Universities, support from stakeholders and associate partners,...**
- Visibility: **Contractual obligation. How the project fits within the internationalization strategy of the HEI?**

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### Thank You

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